



JY Healthcare Group Sdn Bhd

THIS IS JY HEALTHCARE GROUP

Building Trusted Institutions. Enabling Sustainable Healthcare Transformation.

Institutional Introduction

Healthcare transformation is no longer defined solely by the deployment of digital technologies or the implementation of individual information systems. In today's rapidly evolving global landscape, sustainable transformation is achieved through trusted institutions, resilient governance, integrated healthcare ecosystems, and long-term strategic capability.

JY Healthcare Group was established upon this conviction. We believe that the future of healthcare extends far beyond digitalisation. It requires governments, healthcare institutions, academia, industry, technology partners and communities to work collectively towards a common objective: delivering safer, more accessible, more efficient and more sustainable healthcare for present and future generations.

As an institutional platform, JY Healthcare Group supports governments and strategic stakeholders in strengthening national healthcare capability through integrated approaches encompassing governance, digital transformation, healthcare infrastructure, clinical innovation, public health, medical technologies, laboratory ecosystems, healthcare supply capability, institutional capacity building and sustainable development.

Rather than viewing healthcare transformation as a series of independent technology projects, we advocate a holistic model in which policy, governance, clinical excellence, digital infrastructure, cybersecurity, interoperability, operational resilience and human capital development function together as one integrated national ecosystem.

Our approach is founded upon internationally recognised principles of transparency, accountability, interoperability, institutional resilience and continuous improvement. These principles enable healthcare transformation to remain adaptable, trusted and sustainable amid evolving clinical, technological and societal needs.

JY Healthcare Group is committed to serving as a long-term strategic transformation partner, working collaboratively with governments, public institutions, healthcare providers, international organisations, academia and industry to support the design, implementation and continuous enhancement of resilient healthcare systems that create lasting public value.

Our aspiration is not merely to support healthcare projects, but to contribute meaningfully to the development of trusted national healthcare ecosystems that improve health outcomes, strengthen institutional capability and advance sustainable development for the benefit of society.

Our Institutional Purpose

To support governments and institutions in building trusted, resilient and future-ready healthcare ecosystems through sound governance, integrated healthcare capabilities, responsible innovation and sustainable strategic partnerships.

Our Strategic Position

JY Healthcare Group is positioned as an **Institutional Strategic Transformation Partner**, supporting national healthcare transformation through multidisciplinary capabilities that integrate:

- Institutional Governance & Strategic Advisory
- National Digital Healthcare Transformation
- Electronic Medical Record (EMR) & Digital Health Ecosystems
- Healthcare Infrastructure Development
- Medical Technology & Clinical Systems
- Diagnostic & Laboratory Ecosystems
- Healthcare Products, Pharmaceutical & Supply Capability
- Public Health & Population Health Initiatives
- Data Governance, Cybersecurity & Digital Trust
- Capacity Building & Knowledge Transfer
- Programme Management & Institutional Transformation
- Sustainable Development & International Collaboration

What We Stand For

At JY Healthcare Group, we believe that technology alone does not transform healthcare.

People build institutions.

Institutions build trust.

Trust enables transformation.

Transformation creates lasting national value.

This belief defines who we are, shapes how we work, and guides every strategic partnership we undertake.

WHY WE EXIST

Transforming Healthcare Beyond Technology

Healthcare is one of the most essential public services of any nation. It reflects not only the quality of medical care available to its people, but also the strength of national institutions, public trust, governance and long-term resilience.

Around the world, healthcare systems are facing unprecedented challenges. Ageing populations, the growing prevalence of chronic diseases, increasing healthcare expenditure, workforce shortages, fragmented clinical information, cybersecurity threats and rapidly evolving technologies have fundamentally reshaped the healthcare landscape.

These challenges cannot be addressed through technology alone. They require integrated thinking, responsible leadership, institutional collaboration and sustainable transformation.

JY Healthcare Group was established with a clear conviction that the future of healthcare depends on the ability of governments, institutions and strategic partners to work together in building healthcare systems that are trusted, resilient, interoperable and capable of adapting to future needs.

Our purpose is therefore not defined by the delivery of products or individual technology projects.

Our purpose is to contribute towards strengthening national healthcare capability.

We believe that meaningful transformation occurs when governance, healthcare policy, clinical practice, digital infrastructure, public health, medical technology, laboratory services, healthcare supply capability, cybersecurity, data governance and institutional capacity are developed as one integrated ecosystem rather than isolated initiatives.

For this reason, JY Healthcare Group adopts an institutional approach that supports governments throughout the full transformation journey—from strategic planning and governance to implementation, operational sustainability and continuous improvement.

We recognise that every country possesses its own healthcare priorities, regulatory frameworks, institutional structures and national aspirations. Accordingly, our philosophy is founded upon collaboration, localisation and respect for national ownership, ensuring that every solution is aligned with the unique context and long-term objectives of each nation.

Beyond healthcare transformation itself, we believe that stronger healthcare systems contribute directly to stronger societies. They improve quality of life, strengthen public confidence, support economic resilience, advance scientific innovation and promote sustainable national development.

This belief continues to shape every partnership we establish and every initiative we undertake.



Our Purpose

To work alongside governments, healthcare institutions and strategic partners in strengthening national healthcare capability through trusted governance, integrated healthcare ecosystems, responsible innovation and sustainable institutional development.

Our Vision

To contribute towards a future where every nation is supported by trusted, resilient and interconnected healthcare systems that deliver equitable, high-quality and sustainable healthcare for all.

Our Mission

Our mission is to enable governments and healthcare institutions to plan, implement and continuously strengthen national healthcare ecosystems through strategic advisory, institutional governance, digital transformation, healthcare infrastructure, clinical innovation, laboratory capability, healthcare technology, sustainable supply systems and long-term capacity building.

Our Guiding Beliefs

At JY Healthcare Group, our work is guided by a set of enduring institutional beliefs:

- Healthcare transformation begins with people and institutions, not technology alone.
- Good governance is the foundation of sustainable healthcare systems.
- Public trust is earned through transparency, accountability and responsible stewardship.
- Digital innovation should strengthen clinical care, not complicate it.
- National capability is built through collaboration, knowledge transfer and institutional resilience.
- Sustainable development requires long-term thinking that balances innovation, affordability and operational continuity.
- Every partnership should create enduring value for governments, healthcare¹ professionals and the communities they serve.

Our Commitment

We are committed to supporting governments and institutions with integrity, professionalism and respect for national priorities.

Our role is not to replace public institutions, but to strengthen them.

Our objective is not simply to deliver projects, but to contribute to the long-term resilience of healthcare systems.

Our aspiration is not measured solely by technological advancement, but by the positive and lasting impact created for patients, healthcare professionals, governments and future generations.

“Healthcare transformation is ultimately about people. Technology enables progress, but trusted institutions sustain it. Our purpose is to help build those institutions.”

— JY Healthcare Group



OUR INSTITUTIONAL POSITION
A Strategic Transformation Partner for Governments, Healthcare Systems and Sustainable National Development

Institutional Positioning

JY Healthcare Group is established as an institutional platform dedicated to supporting governments, public institutions and strategic stakeholders in advancing sustainable healthcare transformation through integrated governance, digital innovation, healthcare capability development and long-term institutional resilience.

Rather than positioning ourselves as a conventional technology provider, software developer or healthcare supplier, we serve as a strategic transformation partner that brings together multidisciplinary capabilities to support the planning, implementation and continuous evolution of national healthcare ecosystems.

We believe that sustainable healthcare transformation cannot be achieved through isolated technologies or fragmented initiatives. Instead, it requires coordinated leadership, institutional governance, trusted partnerships, interoperable digital infrastructure, resilient healthcare operations and continuous capacity development.

Accordingly, our institutional role extends beyond project delivery. We seek to contribute to the strengthening of healthcare systems by aligning policy objectives, governance structures, digital capabilities, clinical operations and sustainable implementation into one coherent national framework.



Our Institutional Role

JY Healthcare Group supports governments and institutions across multiple strategic dimensions:

Institutional Strategy & Policy Advisory

Supporting long-term healthcare transformation through strategic planning, institutional alignment, governance advisory and evidence-based decision support.

National Digital Healthcare Transformation

Supporting the development of integrated digital healthcare ecosystems that strengthen clinical services, operational efficiency and continuity of care across the healthcare sector.

Healthcare Infrastructure Development

Supporting the planning and integration of healthcare facilities, digital infrastructure, clinical environments and operational readiness to improve healthcare delivery.

Medical Technology Integration

Supporting the responsible integration of medical technologies that enhance clinical practice, patient safety and healthcare operational performance.

Diagnostic & Laboratory Ecosystems

Supporting laboratory capability development through integrated diagnostic services, laboratory digitalisation, quality management and laboratory information ecosystems.

Healthcare Products & Pharmaceutical Support

Supporting healthcare institutions through coordinated access to essential medicines, vaccines, medical devices, hospital consumables and resilient healthcare supply capabilities¹, in accordance with national regulatory and procurement frameworks.

Public Health & Population Health

Supporting initiatives that strengthen disease surveillance, preventive healthcare, public health preparedness, emergency response and population health management.

Digital Trust, Data Governance & Cybersecurity

Supporting the establishment of secure, interoperable and trusted digital healthcare environments through robust governance, cybersecurity frameworks and responsible data stewardship.

Capacity Building & Institutional Development

Supporting sustainable healthcare transformation through professional development, knowledge transfer, organisational capability enhancement and leadership development.

OUR INSTITUTIONAL CAPABILITIES

Building Integrated Healthcare Capability for Nations

Creating Sustainable National Healthcare Capability

Healthcare transformation extends beyond the implementation of individual technologies or isolated programmes. Sustainable progress is achieved when governance, healthcare delivery, digital infrastructure, public health, medical technology, scientific capability and institutional capacity evolve together as one coordinated ecosystem.

JY Healthcare Group adopts this integrated institutional approach by bringing together multidisciplinary capabilities that support governments and healthcare institutions throughout every stage of national healthcare transformation. Rather than offering standalone solutions, we contribute towards building long-term healthcare capability that remains resilient, interoperable and sustainable across generations.

Strategic Capability Domains

Our institutional capabilities are organised into interconnected strategic domains that collectively support the development of modern healthcare systems.

1. National Digital Healthcare

Supporting governments in designing and strengthening national digital healthcare ecosystems through strategic planning, governance, interoperability and sustainable digital transformation.

Core capabilities include:

- National Digital Health Strategy
- Digital Healthcare Architecture
- Electronic Medical Records (EMR)
- Health Information Exchange (HIE)
- Integrated Care Platforms
- Smart Healthcare Ecosystems
- National Healthcare Information Platforms

2. Healthcare Infrastructure & Smart Facilities

Supporting the planning, enhancement and digital integration of healthcare infrastructure to strengthen service delivery and operational resilience.

Capability areas include:

- Hospital Infrastructure Development
- Smart Hospital Planning
- Healthcare Facility Modernisation
- Clinical Environment Optimisation
- Healthcare Operational Readiness
- Infrastructure Integration

3. Medical Technology & Clinical Systems

Supporting healthcare providers through the integration of medical technologies that improve clinical performance, patient safety and operational efficiency.

Capability areas include:

- Diagnostic Imaging
- Critical Care Technologies
- Clinical Monitoring Systems
- Biomedical Technologies
- Surgical & Operating Theatre Solutions
- Connected Clinical Devices

4. Diagnostic & Laboratory Ecosystems

Recognising laboratory services as an essential component of modern healthcare, JY Healthcare Group supports the development of integrated diagnostic ecosystems that contribute to timely clinical decision-making, disease surveillance and quality healthcare delivery.

Capability areas include:

- Clinical Laboratory Services
- Pathology & Molecular Diagnostics
- Laboratory Information Systems (LIS)
- Laboratory Automation
- Public Health Laboratory Support
- Laboratory Quality Management
- Diagnostic Innovation

5. Healthcare Products, Pharmaceuticals & Supply Capability

Reliable access to healthcare products is fundamental to resilient healthcare systems.

JY Healthcare Group supports healthcare institutions through integrated healthcare supply capabilities that encompass the responsible sourcing, coordination and delivery of healthcare products in accordance with national regulatory requirements and institutional procurement frameworks.

Capability areas include:

- Pharmaceuticals & Essential Medicines
- Vaccines & Immunisation Support
- Medical Devices
- Clinical Equipment
- Hospital Consumables
- Laboratory Reagents & Consumables
- Healthcare Logistics
- Cold Chain Coordination
- Strategic Healthcare Supply Networks

6. Public Health & Emergency Preparedness

Healthcare transformation extends beyond hospitals. Strong public health capability strengthens national resilience.

JY Healthcare Group supports initiatives relating to:

- Disease Surveillance
- Population Health
- Preventive Healthcare
- Emergency Medical Response
- Public Health Information Systems
- National Health Preparedness
- Community Healthcare Integration

7. Artificial Intelligence & Healthcare Analytics

Responsible innovation has become increasingly important in supporting clinical excellence and evidence-based policy.

Capability areas include:

- Artificial Intelligence in Healthcare
- Clinical Decision Support
- Population Health Analytics
- Predictive Healthcare
- Healthcare Business Intelligence
- Data Analytics
- AI Readiness Frameworks

8. Digital Trust, Cybersecurity & Data Governance

Healthcare systems must be trusted before they can be truly digital.

JY Healthcare Group supports governments and healthcare institutions in strengthening digital trust through governance-driven approaches that protect critical healthcare information while enabling responsible data sharing and interoperability.

Capability areas include:

- Data Governance
- Information Security
- Healthcare Cybersecurity
- Identity & Access Management
- Privacy Protection
- Digital Trust Frameworks
- Regulatory Compliance
- Secure Health Information Exchange

“Capabilities are not measured by the number of services offered, but by the long-term value they create for nations, institutions and communities.”

— JY Healthcare Group

9. Institutional Governance & Programme Transformation

Successful healthcare transformation requires strong institutions.

Our institutional capabilities include support for:

- Strategic Advisory
- Programme Governance
- Programme Management Office (PMO)
- Transformation Roadmaps
- Enterprise Governance
- Risk Management
- Organisational Transformation
- Institutional Resilience

10. Capacity Building & International Collaboration

Long-term success depends upon people.

JY Healthcare Group supports sustainable capability development through knowledge transfer, institutional partnerships and professional development.

Capability areas include:

- Executive Leadership Programmes
- Clinical Training
- Digital Health Education
- Technical Knowledge Transfer
- Academic Collaboration
- International Healthcare Partnerships
- Institutional Capacity Development
- Workforce Transformation

Integrated Rather Than Isolated

Every capability described above is designed to operate as part of one interconnected healthcare ecosystem.

Rather than delivering individual projects independently, JY Healthcare Group seeks to integrate governance, healthcare services, digital capability, medical technology, laboratory systems, healthcare products, cybersecurity and institutional development into one coherent national transformation framework.

This integrated approach enables governments to strengthen healthcare capability while maintaining flexibility to respond to evolving healthcare priorities, emerging technologies and future national needs.

Our Institutional Perspective

At JY Healthcare Group, we believe that sustainable healthcare transformation is achieved when every capability contributes towards one shared objective:

Creating healthier people, stronger institutions and more resilient nations.

Healthcare systems flourish when digital innovation, clinical excellence, public health, governance and institutional capability advance together.

That belief continues to define our institutional purpose and guide every strategic partnership we undertake.

OUR STRATEGIC TRANSFORMATION
PHILOSOPHY

Transforming Healthcare Through Governance, Trust
and Institutional Resilience

Our Philosophy

Healthcare transformation is often misunderstood as a technology programme.

In reality, successful healthcare transformation is fundamentally an institutional transformation.

Technology enables change.
Governance sustains change.
People deliver change.
Institutions preserve change.

JY Healthcare Group believes that sustainable healthcare transformation is achieved only when these four dimensions evolve together.

For this reason, our institutional philosophy is centred on strengthening healthcare systems rather than deploying isolated technologies.

We advocate an integrated model in which governance, healthcare delivery, digital capability, infrastructure, workforce, public health, clinical excellence and institutional resilience function as one coordinated national ecosystem.

Our Transformation Philosophy

At JY Healthcare Group, every national programme is guided by six foundational principles. These principles define how transformation should be designed, implemented and sustained.

Principle One

Governance Before Technology

Technology should never determine national healthcare policy. Instead, governance, legislation, institutional accountability and strategic objectives should define how technology is implemented. Digital platforms must serve healthcare systems—not the other way around.

Principle Two

People Before Platforms

Healthcare exists to serve people.
Doctors.
Nurses.
Patients.
Researchers.
Communities.

Technology should improve clinical outcomes and operational efficiency while remaining intuitive, accessible and centred around the needs of healthcare professionals and citizens. Human-centred transformation creates sustainable adoption.

Principle Three

Integration Before Fragmentation

Healthcare systems perform best when clinical services, laboratories, pharmacies, emergency services, public health agencies, research institutions and digital platforms operate as one connected ecosystem. Fragmented systems create fragmented care. Integrated systems create coordinated healthcare.

Principle Four

Trust Before Scale

Expansion without trust introduces long-term institutional risk. Public confidence is built through transparency, accountability, cybersecurity, responsible data governance and ethical leadership. Digital trust is therefore recognised as one of the most valuable assets of every national healthcare ecosystem.

Principle Five

Capability Before Dependency

Sustainable transformation should strengthen national capability rather than increase long-term dependence on external organisations. Knowledge transfer, institutional development, workforce capability and local capacity building remain essential components of every transformation journey. Our objective is to empower institutions—not to create dependency.

Principle Six

Sustainability Before Speed

Healthcare transformation is a long-term national investment. Success should not be measured by the speed of implementation alone, but by the ability of healthcare systems to remain effective, secure, adaptable and financially sustainable over time. Responsible transformation balances innovation with operational resilience and long-term public value.

Our Integrated Transformation Framework

JY Healthcare Group adopts an institutional transformation framework that recognises healthcare as an interconnected national ecosystem.

Each component strengthens the others.



Creating Sustainable National Value

Healthcare transformation should ultimately create measurable and lasting value.

Our philosophy supports outcomes that extend beyond technology implementation, including:

- Improved patient outcomes.
- Stronger institutional capability.
- Better healthcare accessibility.
- Higher operational efficiency.
- Enhanced workforce capability.
- Increased public trust.
- Greater resilience against future healthcare challenges.
- Sustainable national development.

Our Enduring Belief

At JY Healthcare Group, we believe that healthcare transformation is not defined by software, infrastructure or individual projects.

It is defined by the strength of institutions, the quality of governance, the resilience of healthcare systems and the trust placed in them by the people they serve. This philosophy shapes every partnership we establish and every contribution we aspire to make.

“Technology changes rapidly. Institutions endure. Our purpose is to help nations build healthcare systems that remain trusted, resilient and sustainable for generations to come.”
— JY Healthcare Group

Creating Institutional Trust

Institutional trust is the foundation of every resilient healthcare system.

For this reason, JY Healthcare Group promotes governance models that strengthen:

- Transparency
- Accountability
- Clinical Safety
- Ethical Leadership
- Data Integrity
- Regulatory Compliance
- Public Confidence
- Cross-sector Collaboration

These elements collectively enable healthcare systems to remain resilient in the face of technological, demographic and public health challenges.



OUR VISION OF THE FUTURE HEALTHCARE ECOSYSTEM

Building an Integrated, Trusted and Future-Ready Healthcare Nation

Healthcare Is Entering A New Era

Healthcare systems around the world are experiencing one of the most significant transformations in modern history. Rapid technological advancement, changing demographics, increasing healthcare demand, emerging diseases, climate-related health challenges, rising healthcare expenditure and evolving patient expectations have fundamentally redefined how healthcare systems must operate.

Healthcare is no longer confined within the walls of hospitals.

It has become an interconnected national ecosystem that links governments, healthcare providers, laboratories, pharmacies, emergency services, research institutions, academia, technology partners and communities through trusted information, coordinated services and integrated decision-making.

The future of healthcare therefore depends not only on better medicine, but on stronger institutions, better governance and a shared commitment to improving human wellbeing.

From Healthcare Services to Healthcare Ecosystems

Historically, healthcare systems were developed as independent services.

Hospitals operated separately from primary care.

Laboratories maintained isolated information systems.

Pharmacies managed independent dispensing platforms.

Public health agencies collected separate datasets.

Emergency response organisations functioned independently.

This fragmentation often limits continuity of care, delays clinical decision-making and reduces overall system efficiency.

JY Healthcare Group believes that the next generation of healthcare must move beyond fragmented services towards an integrated healthcare ecosystem that connects every component of healthcare through shared governance, trusted information and coordinated service delivery.

Our Vision of a National Healthcare Ecosystem

A future-ready healthcare ecosystem should integrate multiple strategic pillars into one coordinated national platform.

These pillars include:

National Healthcare Governance

Establishing clear governance structures that align healthcare policy, institutional accountability and strategic decision-making.

Digital Health & Electronic Medical Records

Providing secure and interoperable clinical information that follows patients throughout their healthcare journey.

Clinical Excellence

Supporting healthcare professionals with timely, accurate and trusted information that enhances patient care and clinical outcomes.

Public Health Intelligence

Strengthening disease surveillance, preventive healthcare, emergency preparedness and evidence-based public policy.

Diagnostic & Laboratory Networks

Connecting laboratory services into the national healthcare ecosystem to support faster diagnosis, improved disease monitoring and enhanced public health response.

Medical Technology Integration

Enabling connected medical technologies that improve clinical effectiveness while supporting operational resilience.

Healthcare Products & Supply Networks

Strengthening the availability and resilience of medicines, vaccines, medical devices and healthcare resources through coordinated national supply capability.

Artificial Intelligence & Health Analytics

Supporting responsible innovation through advanced analytics, predictive modelling and clinical decision support while maintaining appropriate governance and ethical oversight.

Cybersecurity & Digital Trust

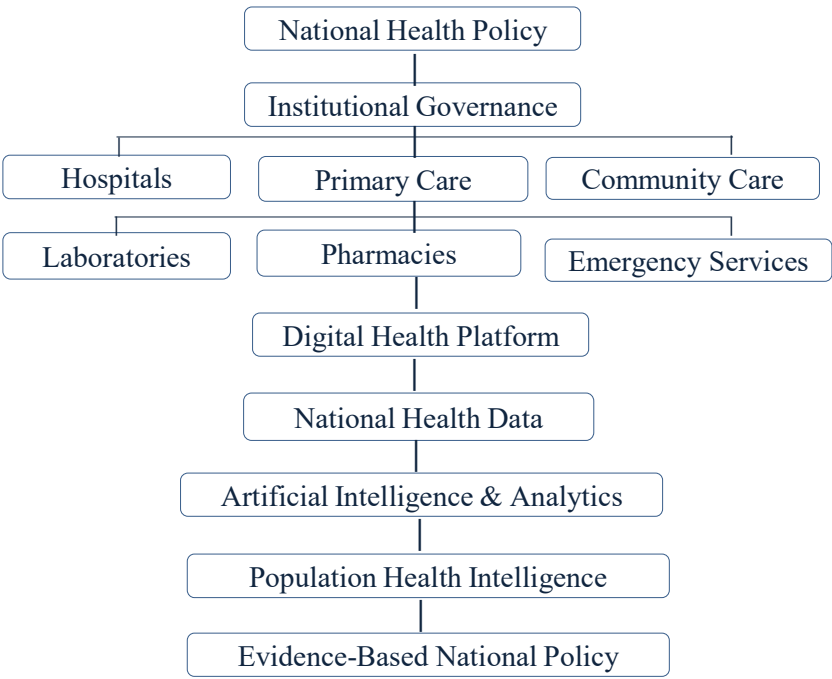
Protecting healthcare systems through secure digital infrastructure, resilient cybersecurity practices and responsible data governance.

Workforce & Institutional Capability

Strengthening healthcare systems through continuous education, leadership development, professional training and institutional knowledge transfer.

An Integrated Healthcare Ecosystem

Our vision recognises healthcare as one interconnected national ecosystem.



Every component contributes towards one common national objective:
Delivering better healthcare outcomes for every citizen.

Patient-Centred. Institution-Led. Future-Ready.

Healthcare transformation should not begin with technology.
It should begin with patients.
Every healthcare interaction should be designed to improve the patient experience while supporting healthcare professionals with reliable information, efficient workflows and coordinated care pathways.

Technology should simplify healthcare—not complicate it.
Governance should enable innovation—not restrict it.
Institutions should build trust—not dependency.

This balanced approach creates resilient healthcare systems capable of adapting to future challenges while maintaining continuity, quality and public confidence.

Supporting Sustainable National Development

Healthcare is not only a social priority.
It is also a strategic national asset.
Strong healthcare systems contribute to:

- Healthier populations.
- Increased workforce productivity.
- Greater economic resilience.
- Scientific advancement.
- Social stability.
- National security.
- Sustainable development.

JY Healthcare Group believes that investment in healthcare should therefore be viewed as an investment in national resilience and long-term prosperity.

Looking Beyond Digital Transformation

Digital transformation is not the final destination.
It is the foundation upon which future healthcare innovation will be built.
The healthcare systems of tomorrow must be capable of integrating:
•Precision Medicine
•Genomic Healthcare
•Artificial Intelligence
•Robotics
•Connected Medical Devices
•Remote Patient Monitoring
•Predictive Population Health
•Smart Hospitals
•Digital Therapeutics
•Personalised Preventive Healthcare
These innovations must be implemented responsibly, supported by strong governance, ethical leadership and trusted institutional frameworks.

Our Vision

JY Healthcare Group envisions a future where healthcare systems are:
•Patient-centred.
•Institution-led.
•Digitally connected.
•Clinically integrated.
•Secure by design.
•Data-driven.
•Operationally resilient.
•Environmentally sustainable.
•Internationally collaborative.
•Trusted by society.

A Shared Responsibility

The future of healthcare cannot be built by governments alone.
Nor can it be achieved solely by healthcare providers, technology companies or academic institutions.
It requires a collective commitment among governments, healthcare professionals, researchers, industry, academia, international organisations and communities.
JY Healthcare Group is committed to contributing to this shared journey by supporting trusted partnerships that strengthen healthcare systems and improve the lives of people through sustainable institutional development.

“The future of healthcare is not defined by isolated technologies, but by connected institutions, trusted partnerships and resilient national ecosystems. Together, these create healthier societies and a more sustainable future.”

— JY Healthcare Group

OUR STRATEGIC DELIVERY MODEL

Delivering Sustainable National Healthcare Transformation

Transforming Vision into Sustainable Outcomes

Successful healthcare transformation requires far more than the implementation of digital technologies or individual infrastructure projects.

It requires a structured, accountable and adaptable delivery model that aligns national priorities, institutional governance, healthcare operations and long-term sustainability into a single transformation journey.

JY Healthcare Group adopts an institutional delivery methodology that supports governments throughout the complete lifecycle of national healthcare transformation.

Rather than viewing transformation as a one-time implementation exercise, we regard it as a continuous process of institutional development, capability enhancement and operational improvement.

Every programme is therefore designed to strengthen national ownership while promoting resilience, transparency and measurable public value.

Our Transformation Journey

We support governments through an integrated transformation lifecycle comprising eight strategic stages.

Stage 1 — Strategic Assessment

Understanding the national context before defining the solution.

Activities include:

- National healthcare landscape assessment
- Policy and regulatory review
- Institutional readiness assessment
- Digital maturity evaluation
- Stakeholder engagement
- Healthcare infrastructure assessment
- Clinical workflow analysis
- Risk identification

The objective is to establish a clear understanding of existing strengths, challenges and national priorities before transformation begins.

Stage 2 — Strategy & Blueprint Development

Developing a shared national vision.

Activities include:

- National Digital Health Strategy
- Transformation Blueprint
- Governance Framework
- Enterprise Architecture
- Interoperability Strategy
- Data Governance Strategy
- Cybersecurity Framework
- Programme Roadmap

This stage aligns all stakeholders around a common strategic direction.

Stage 3 — Institutional Readiness

Preparing institutions before implementation.

Activities include:

- Organisation Readiness
- Clinical Readiness
- ICT Infrastructure Readiness
- Workforce Readiness
- Laboratory Readiness
- Operational Readiness
- Regulatory Readiness
- Procurement Readiness

Transformation succeeds only when institutions are prepared to adopt change.



Stage 4 — Programme Mobilisation

Establishing the structures required for successful programme execution.

Activities include:

- Programme Management Office (PMO)
- Governance Committees
- Project Governance
- Risk Governance
- Quality Assurance
- Change Management
- Resource Planning
- Stakeholder Communication

Strong governance creates implementation confidence.

Stage 5 — Implementation & Integration

Delivering coordinated transformation.

Activities include:

- Digital Health Platforms
- Electronic Medical Records
- Laboratory Systems
- Medical Technology Integration
- Healthcare Infrastructure
- Health Information Exchange
- Data Migration
- Cybersecurity Deployment

Implementation follows nationally agreed governance principles and interoperability standards.

Stage 6 — Adoption & Capacity Building

Technology creates value only when people use it effectively.

Activities include:

- Executive Leadership Development
- Clinical Training
- Digital Health Education
- User Adoption
- Workforce Transformation
- Knowledge Transfer
- Institutional Learning
- Continuous Professional Development

The objective is to ensure sustainable national capability beyond project completion.

Stage 7 — Operational Excellence

Transformation continues after implementation.

Activities include:

- Performance Monitoring
- Clinical Quality Improvement
- Service Level Management
- Cybersecurity Monitoring
- Operational Optimisation
- Preventive Maintenance
- Continuous Improvement
- Institutional Performance Reviews

Healthcare transformation becomes part of everyday operations.

Stage 8 — Innovation & Future Readiness

Preparing healthcare systems for future generations.

Activities include:

- Artificial Intelligence
- Precision Medicine
- Predictive Analytics
- Smart Hospitals
- Remote Care
- Population Health Intelligence
- Research & Innovation
- Emerging Technology Assessment

Innovation should always remain aligned with governance, ethics and national priorities.

Our Institutional Delivery Principles

Every engagement undertaken by JY Healthcare Group is guided by six institutional delivery principles.

Government Ownership

National strategies remain under the ownership and leadership of the respective government and its authorised institutions.

Partnership

Transformation is achieved through collaboration rather than transactional relationships.

Transparency

Programme governance, reporting and decision-making should be clear, accountable and evidence-based.

Sustainability

Every programme should strengthen long-term national capability rather than creating operational dependency.

Adaptability

Every country possesses unique healthcare priorities, institutional structures and regulatory environments. Solutions should therefore be tailored rather than standardised.

Continuous Improvement

Transformation does not conclude with implementation.
Healthcare systems must continuously evolve in response to changing technologies, public health challenges and societal needs.

Measuring Success

At JY Healthcare Group, successful transformation is measured not by the number of systems deployed, but by the value created.

Key indicators may include:

- Improved patient outcomes
- Enhanced clinical quality
- Increased healthcare accessibility
- Strengthened institutional capability
- Higher workforce productivity
- Greater interoperability
- Stronger cybersecurity resilience
- Better public trust
- Sustainable operational performance
- Long-term national value

Creating Lasting Public Value

Healthcare transformation is ultimately a public investment.
Its success should therefore be measured by its contribution to society.
Our delivery model seeks to generate sustainable public value through:

- Stronger healthcare institutions
- Better patient experiences
- More efficient healthcare services
- Resilient digital infrastructure
- Trusted governance
- Improved public health
- Enhanced national preparedness
- Sustainable development

These outcomes form the foundation of resilient healthcare systems capable of serving present and future generations.



**“Transformation is not delivered through projects alone. It is achieved through disciplined governance, capable institutions, empowered people and a shared commitment to creating lasting public value.”
— JY Healthcare Group**

**NATIONAL HEALTHCARE
TRANSFORMATION FRAMEWORK**
**An Integrated Framework for Building Trusted,
Resilient and Sustainable National Healthcare
Systems**

Introduction

Healthcare transformation is one of the most significant national priorities of the twenty-first century.

As populations grow, demographic structures evolve and healthcare demands become increasingly complex, governments are required to strengthen healthcare systems that are not only clinically effective, but also institutionally resilient, digitally connected and operationally sustainable.

Healthcare transformation therefore extends beyond digitalisation.

It is a comprehensive national undertaking that integrates governance, healthcare policy, clinical excellence, public health, infrastructure, medical technology, scientific capability, digital innovation and institutional development into one coherent national strategy.

JY Healthcare Group believes that sustainable healthcare transformation requires a structured framework that enables governments to coordinate these multiple dimensions while preserving national ownership, strengthening institutional capability and creating lasting public value.

Our National Healthcare Transformation Framework

The framework developed by JY Healthcare Group is built upon seven strategic pillars.

Each pillar reinforces the others, creating an integrated healthcare ecosystem capable of adapting to future healthcare challenges while maintaining continuity, resilience and trust.

Pillar One
Institutional Governance & Leadership

Every successful healthcare transformation begins with effective governance.

Strong governance establishes strategic direction, institutional accountability, regulatory clarity and transparent decision-making.

Core components include:

- National Healthcare Governance
- Institutional Leadership
- Policy Coordination
- Programme Governance
- Regulatory Alignment
- Performance Oversight
- Risk Governance
- Public Accountability

Governance provides the foundation upon which all subsequent transformation activities are built.

Pillar Two
Integrated Healthcare Delivery

Healthcare should function as one coordinated system rather than isolated services.

Integrated healthcare delivery strengthens continuity of care by connecting hospitals, primary healthcare, specialist services, laboratories, pharmacies, emergency services and community healthcare into one patient-centred ecosystem.

Strategic components include:

- Hospital Networks
- Primary Care
- Specialist Services
- Community Healthcare
- Preventive Healthcare
- Home-Based Care
- Emergency Medical Services
- Population Health

Integrated healthcare improves accessibility, efficiency and patient outcomes across the national healthcare system.

Pillar Three

National Digital Health Ecosystem

Digital transformation provides the connective infrastructure that enables modern healthcare systems to function effectively.

Rather than focusing on individual systems, JY Healthcare Group advocates the development of an integrated national digital health ecosystem.

Strategic components include:

- Electronic Medical Records (EMR)
- Health Information Exchange (HIE)
- National Health Data Platform
- Digital Identity
- Clinical Decision Support
- Telehealth
- Mobile Health
- Patient Engagement Platforms

Digital healthcare should support healthcare professionals while improving patient experience and healthcare accessibility.

Pillar Four

Healthcare Infrastructure, Medical Technology & Laboratory Capability

Modern healthcare requires integrated infrastructure that supports clinical excellence.

Strategic capability includes:

- Healthcare Infrastructure
- Medical Technology
- Diagnostic Imaging
- Biomedical Engineering
- Clinical Equipment
- Clinical Laboratories
- Molecular Diagnostics
- Pathology Services
- Laboratory Information Systems
- Hospital Engineering
- Medical Asset Management

Together these capabilities create the operational foundation for safe, efficient and high-quality healthcare services.

Pillar Five

Healthcare Products, Pharmaceutical & Strategic Supply Resilience

Resilient healthcare systems depend upon reliable access to essential healthcare resources.

This pillar supports the coordinated planning, procurement, distribution and lifecycle management of critical healthcare products.

Strategic capability includes:

- Essential Medicines
- Vaccines
- Medical Devices
- Diagnostic Reagents
- Hospital Consumables
- Clinical Equipment
- Cold Chain Management
- Healthcare Logistics
- Supply Chain Resilience
- Emergency Healthcare Stockpiles

Strategic sourcing and resilient healthcare supply capability are essential components of national healthcare preparedness.

Pillar Six

Digital Trust, Cybersecurity & Responsible Data Governance

Healthcare data represents one of the most valuable national assets.

Its protection requires strong governance supported by internationally recognised cybersecurity and data governance principles.

Strategic capability includes:

- Cybersecurity Governance
- Identity & Access Management
- Healthcare Data Governance
- Privacy Protection
- Digital Trust
- Information Security
- Business Continuity
- Disaster Recovery
- Interoperability
- Data Quality
- Responsible Artificial Intelligence Governance

These capabilities enable secure collaboration while maintaining public confidence.

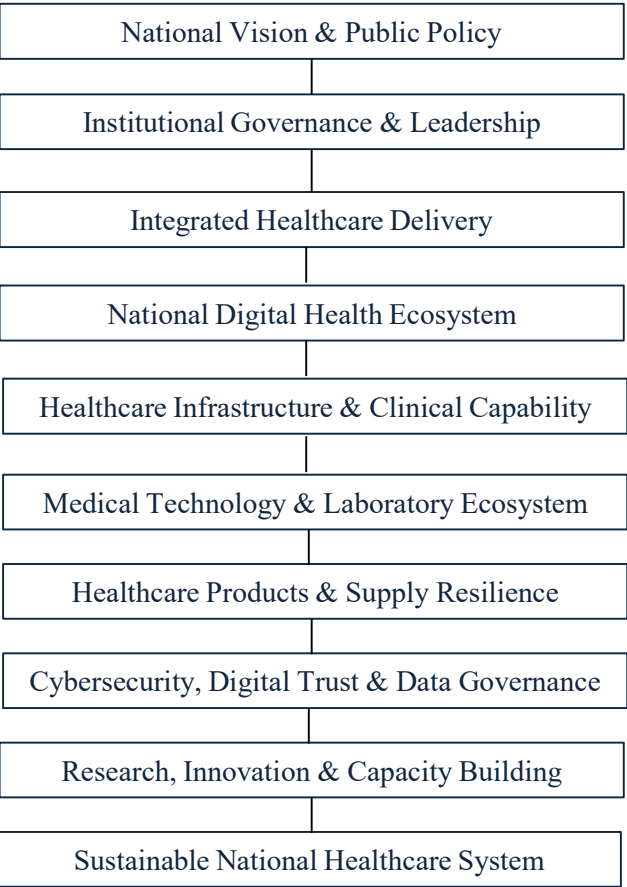
Pillar Seven
Innovation, Research & Sustainable Institutional Development

Healthcare systems must continually evolve. Long-term resilience depends upon continuous learning, innovation and institutional capability development. Strategic capability includes:

- Artificial Intelligence
- Predictive Healthcare
- Precision Medicine
- Research Collaboration
- Clinical Innovation
- Digital Innovation
- Workforce Development
- Executive Leadership
- Knowledge Transfer
- Academic Partnerships
- Institutional Learning
- Continuous Improvement

Innovation should always be guided by ethical leadership, responsible governance and measurable public benefit.

An Integrated National Transformation Ecosystem



A Whole-of-Government, Whole-of-Society Approach

Healthcare transformation cannot be achieved by one ministry or one institution acting alone.

It requires coordinated participation across government agencies, healthcare providers, academia, industry, research institutions, technology partners, regulatory authorities and the wider community.

JY Healthcare Group supports this collaborative model through multidisciplinary expertise, strategic partnerships and institutional coordination that align stakeholders toward shared national healthcare objectives.

This whole-of-government and whole-of-society approach strengthens resilience, improves service delivery and ensures that transformation is inclusive, sustainable and responsive to future challenges.

Delivering Public Value Through Institutional Strength

The ultimate objective of healthcare transformation is not the deployment of technology, but the creation of enduring public value.

JY Healthcare Group believes that national healthcare systems should be measured by their ability to improve lives, strengthen institutions and enhance public confidence.

- A successful transformation framework therefore delivers outcomes that include:
- Better patient safety and quality of care.
 - Stronger institutional governance and accountability.
 - Improved accessibility and continuity of healthcare services.
 - Resilient healthcare infrastructure and supply systems.
 - Trusted digital health platforms and secure data governance.
 - Enhanced workforce capability and clinical excellence.
 - Greater national preparedness for future public health challenges.
 - Sustainable social and economic development.

“A resilient healthcare system is not built through individual projects. It is built through integrated institutions, responsible governance and a long-term commitment to public value.”
— JY Healthcare Group

INTEGRATED HEALTHCARE
ECOSYSTEM CAPABILITIES

Connecting Healthcare. Strengthening Nations.
Creating Sustainable Value.

An Integrated Institutional Ecosystem

Modern healthcare is no longer defined by individual hospitals, standalone laboratories or isolated digital systems.

It is increasingly recognised as an interconnected ecosystem in which healthcare providers, government institutions, clinical professionals, researchers, public health agencies, technology partners, pharmaceutical organisations and healthcare industries collaborate to deliver better health outcomes.

JY Healthcare Group embraces this integrated ecosystem philosophy.

Rather than viewing healthcare through individual sectors, we seek to connect every critical capability required to strengthen national healthcare systems.

Our role is to facilitate integration, coordination and long-term institutional development that enables healthcare systems to operate as one trusted national ecosystem.

Our Integrated Healthcare Ecosystem

Our ecosystem is built upon multiple strategic capability domains that complement and reinforce one another. Each capability contributes towards one common objective:

Delivering better healthcare for people while strengthening national capability.

Digital Healthcare & Health Information

Supporting connected healthcare through secure digital infrastructure.

Capability includes:

- National Digital Health Platforms
- Electronic Medical Records (EMR)
- Health Information Exchange (HIE)
- Digital Health Architecture
- Patient Information Platforms
- Clinical Decision Support
- Artificial Intelligence Enablement
- Healthcare Analytics

Healthcare Infrastructure Development

Supporting healthcare infrastructure that enables safe, efficient and future-ready healthcare services.

Capability includes:

- Hospital Planning
- Healthcare Facility Development
- Smart Hospitals
- Healthcare Infrastructure Integration
- Clinical Facility Modernisation
- Operational Readiness

Medical Technology

Supporting healthcare institutions through integrated medical technology solutions that enhance clinical quality, patient safety and operational performance.

Capability includes:

- Diagnostic Imaging
- Critical Care Systems
- Operating Theatre Solutions
- Patient Monitoring Systems
- Biomedical Technologies
- Clinical Engineering Support
- Medical Equipment Lifecycle Planning
- Healthcare Asset Optimisation

Diagnostic & Laboratory Ecosystems

Supporting laboratory excellence as a fundamental pillar of modern healthcare.

Capability includes:

- Clinical Laboratory Services
- Pathology
- Molecular Diagnostics
- Laboratory Information Systems (LIS)
- Laboratory Automation
- Public Health Laboratories
- Diagnostic Innovation
- Laboratory Quality Systems
- Laboratory Capacity Development

Laboratory capability is recognised not merely as a diagnostic function, but as a strategic national capability supporting clinical care, disease surveillance and scientific advancement.

Healthcare Products & Pharmaceutical Capability

Supporting healthcare institutions through coordinated access to essential healthcare products and pharmaceutical resources.

Capability includes:

- Pharmaceuticals
- Essential Medicines
- Vaccines
- Biological Products
- Medical Devices
- Surgical Products
- Hospital Consumables
- Diagnostic Reagents
- Laboratory Consumables
- Healthcare Procurement Support
- Strategic Healthcare Supply Coordination
- Cold Chain Solutions
- Healthcare Logistics

These capabilities are implemented in accordance with applicable regulatory requirements, institutional governance and responsible procurement practices.

Public Health & Population Health

Supporting healthier communities through integrated public health capability.

Capability includes:

- Disease Surveillance
- Population Health
- Preventive Healthcare
- Community Healthcare
- Public Health Analytics
- National Health Preparedness
- Emergency Response Coordination
- Environmental Health Support

Healthcare Supply Chain & Logistics

Healthcare resilience depends upon secure and sustainable supply networks.

Capability includes:

- National Healthcare Supply Planning
- Strategic Procurement Coordination
- Healthcare Distribution Networks
- Cold Chain Logistics
- Warehouse Management
- Medical Inventory Optimisation
- Emergency Stockpile Planning
- Supply Chain Risk Management

Research, Innovation & Scientific Collaboration

Innovation strengthens national healthcare capability.

Capability includes:

- Clinical Research Support
- Healthcare Innovation
- Digital Health Research
- Artificial Intelligence
- Data Science
- Academic Collaboration
- International Knowledge Exchange
- Innovation Partnerships

Capacity Building & Professional Development

People remain the foundation of every healthcare system.

Capability includes:

- Executive Leadership Development
- Clinical Education
- Digital Health Training
- Laboratory Training
- Biomedical Training
- Workforce Transformation
- Institutional Development
- Knowledge Transfer
- International Professional Collaboration

Healthcare Ecosystem Integration

Rather than delivering isolated services, JY Healthcare Group seeks to integrate these capabilities into one coordinated healthcare ecosystem.

This integrated approach strengthens:

- Clinical quality.
- Operational efficiency.
- Institutional resilience.
- Healthcare accessibility.
- Public trust.
- National preparedness.
- Long-term sustainability.

Every capability is designed to complement the others, enabling governments and healthcare institutions to implement transformation in a coordinated and scalable manner.

Building Partnerships Across the Healthcare Ecosystem

We recognise that no single institution can independently transform a national healthcare system.

Meaningful progress is achieved through collaboration among governments, healthcare providers, universities, research institutions, professional bodies, industry partners, technology organisations and international agencies.

JY Healthcare Group therefore seeks to cultivate strategic partnerships that encourage knowledge exchange, responsible innovation and multidisciplinary collaboration while respecting national priorities and institutional governance.

Our Institutional Commitment

Our integrated healthcare ecosystem reflects a simple but enduring belief:

Healthcare transformation is strongest when every capability works together.

Digital health.

Clinical services.

Medical technology.

Laboratories.

Pharmaceuticals.

Healthcare products.

Public health.

Supply chains.

Research.

Education.

Governance.

Innovation.

Together they create a healthcare ecosystem capable of improving lives while strengthening institutions and supporting sustainable national development.

“Healthcare is not a collection of independent services. It is an interconnected ecosystem where every capability contributes to one shared mission — improving human health through trusted institutions, integrated innovation and sustainable collaboration.”

— JY Healthcare Group



GOVERNANCE, DIGITAL TRUST & INSTITUTIONAL EXCELLENCE
Building Trusted Institutions Through Responsible Governance

Trust Is the Foundation of Sustainable Transformation

Every successful healthcare system is ultimately built upon one essential principle:

Trust.

- Trust between governments and institutions.
- Trust between healthcare professionals and patients.
- Trust in clinical information.
- Trust in digital systems.
- Trust in leadership.
- Trust in governance.
- Without trust, digital transformation cannot succeed.

Without governance, trust cannot endure.
For this reason, JY Healthcare Group places governance, institutional integrity and responsible stewardship at the centre of every engagement.

We believe that technology should always strengthen public confidence, institutional accountability and national resilience.

Governance as a Strategic Enabler

Governance is often viewed as a mechanism for oversight.

We believe governance should instead function as an enabler of sustainable transformation.

Strong governance provides:

- Strategic direction
- Institutional accountability
- Ethical leadership
- Transparent decision-making
- Effective programme management
- Regulatory compliance
- Operational resilience
- Responsible innovation

These elements collectively create an environment where healthcare transformation can be implemented responsibly and sustained over time.

Our Governance Principles

Every engagement undertaken by JY Healthcare Group is guided by a set of enduring governance principles.

Integrity

We are committed to conducting all engagements with honesty, professionalism and respect for institutional responsibilities.

Integrity forms the basis of every long-term partnership.

Accountability

Clear governance structures, defined responsibilities and measurable outcomes strengthen institutional confidence and programme effectiveness.

Transparency

Decision-making should be supported by evidence, communicated openly and governed through appropriate institutional processes.

Transparency strengthens public trust.

Respect for National Sovereignty

Every nation possesses its own constitutional framework, regulatory environment and strategic priorities.

JY Healthcare Group fully respects national ownership of policies, healthcare data, institutional decisions and public resources.

Our role is to support—not to replace—national institutions.

Ethical Leadership

Healthcare transformation affects millions of lives.

Every decision should therefore be guided by ethical responsibility, professional integrity and long-term public interest.

Continuous Improvement

Governance is not static.

Healthcare systems should continuously evolve through learning, performance evaluation and responsible innovation.

Digital Trust

Digital trust represents one of the most valuable assets of every modern healthcare system.

Patients entrust healthcare providers with highly sensitive information.

Healthcare professionals depend upon accurate clinical information.

Governments rely upon trusted data for policy formulation and public health planning.

For these reasons, digital trust extends beyond cybersecurity.

It encompasses governance, ethics, accountability, transparency, interoperability and responsible stewardship of national healthcare information.

Responsible Data Governance

Healthcare information is a strategic national asset.

Responsible management of healthcare information supports better clinical care, more effective public policy and stronger public confidence.

JY Healthcare Group advocates governance approaches that promote:

- Data Integrity
- Data Quality
- Responsible Data Stewardship
- Privacy Protection
- Regulatory Compliance
- Secure Information Exchange
- Appropriate Access Control
- Lifecycle Data Management

Data should always be managed in accordance with applicable national legislation, healthcare regulations and recognised international good practices.

Cybersecurity as Institutional Resilience

Cybersecurity is no longer solely an information technology function.

It has become a strategic component of national resilience.

Healthcare systems must remain operational during cyber incidents, natural disasters, public health emergencies and other disruptions.

Accordingly, cybersecurity should be supported through governance, organisational preparedness and continuous capability development.

Strategic areas include:

- Information Security Governance
- Identity & Access Management
- Security Operations
- Incident Response
- Business Continuity
- Disaster Recovery
- Infrastructure Protection
- Continuous Risk Monitoring

Responsible Artificial Intelligence

Artificial Intelligence has significant potential to improve healthcare delivery.

However, innovation must always remain responsible, transparent and subject to appropriate governance.

JY Healthcare Group supports responsible AI principles that encourage:

- Human oversight
- Clinical safety
- Explainability
- Accountability
- Fairness
- Privacy
- Responsible data use
- Ethical innovation

Artificial Intelligence should support healthcare professionals rather than replace professional judgement.

Institutional Excellence

Institutional excellence is achieved when governance, leadership, operational capability and public trust reinforce one another.

JY Healthcare Group therefore promotes organisational cultures that encourage:

- Professional excellence
- Leadership development
- Accountability
- Knowledge sharing
- Innovation
- Collaboration
- Service quality
- Continuous organisational learning

These principles strengthen institutional resilience while supporting long-term healthcare sustainability.

Our Commitment to Responsible Partnership

Every partnership established by JY Healthcare Group is guided by mutual respect, shared responsibility and a commitment to creating lasting public value.

We recognise that governments remain the custodians of national healthcare systems.

Our role is to contribute expertise, facilitate collaboration and support institutional capability while respecting national governance, public accountability and strategic priorities.

Responsible partnership is not measured by contractual relationships alone.

It is measured by the trust that is earned over time through integrity, professionalism and consistent delivery.

Building Institutions That Endure

Healthcare technologies will continue to evolve.

Policies will change.

Clinical practices will advance.

New challenges will emerge.

However, institutions built upon trust, responsible governance and ethical leadership will continue to serve society across generations.

JY Healthcare Group remains committed to supporting governments and healthcare institutions in building those enduring foundations.

“Trust is not created by technology. It is created by responsible leadership, transparent governance and institutions that consistently act in the public interest. Technology simply enables that trust to reach further.”

— JY Healthcare Group

STRATEGIC PARTNERSHIPS & GLOBAL COLLABORATION

Advancing Healthcare Through Trusted Partnerships

Healthcare Transformation Is A Shared Responsibility

The transformation of a nation's healthcare system is one of the most complex and consequential undertakings of modern public administration.

No single government agency, healthcare institution, technology provider, academic organisation or private enterprise can independently deliver the breadth of expertise required to achieve sustainable national healthcare transformation.

Meaningful progress is realised through collaboration. It is achieved when governments, healthcare professionals, academia, industry, research institutions, development organisations and strategic partners work together under a shared vision with clearly defined responsibilities and common national objectives.

JY Healthcare Group embraces this collaborative philosophy.

We believe that enduring healthcare transformation is built upon trusted partnerships that respect national priorities while encouraging responsible innovation, knowledge exchange and institutional capacity development.

Partnership Rather Than Procurement

We recognise that governments do not simply procure technology. They invest in national capability.

For this reason, JY Healthcare Group approaches every engagement as a long-term strategic partnership rather than a transactional commercial relationship.

Our objective is to support governments throughout the entire transformation journey—from policy formulation and programme governance to implementation, operational excellence and continuous institutional development.

This partnership philosophy encourages shared ownership, mutual accountability and sustainable public value.

Working Across the Healthcare Ecosystem

Healthcare transformation requires collaboration across diverse sectors.

JY Healthcare Group supports multidisciplinary engagement involving:

Governments & Public Institutions

Supporting national policy implementation, healthcare governance and institutional strengthening.

Healthcare Providers

Supporting hospitals, primary healthcare providers, specialist centres, laboratories and community healthcare services in delivering integrated and patient-centred care.

Academic & Research Institutions

Supporting education, scientific collaboration, healthcare innovation and workforce development through strategic partnerships and knowledge exchange.

Medical Technology & Industry Partners

Facilitating collaboration that enables responsible technology adoption, operational excellence and sustainable healthcare capability.

Pharmaceutical & Healthcare Supply Partners

Supporting resilient healthcare supply ecosystems through coordinated planning, responsible procurement and strategic healthcare logistics.

International Organisations

Supporting cooperation with multilateral institutions, development agencies, international professional bodies and global healthcare initiatives where appropriate and aligned with national priorities.

Knowledge Transfer & Local Capacity Development

Sustainable transformation requires more than implementation.

It requires knowledge.

Capability.

Leadership.

Institutional learning.

JY Healthcare Group is committed to supporting programmes that strengthen national expertise through:

- Professional education
- Executive development
- Clinical training
- Technical knowledge transfer
- Institutional mentoring
- Leadership capability development
- Academic collaboration
- Professional exchange

Our objective is to contribute towards stronger local capability while supporting long-term institutional self-reliance.

Respecting National Leadership

Every nation possesses unique healthcare priorities, governance structures, legal frameworks and cultural contexts.

Accordingly, JY Healthcare Group adopts a partnership model founded upon respect for national leadership and institutional ownership.

Governments remain the custodians of national healthcare systems.

National institutions remain responsible for policy direction, regulatory oversight and strategic decision-making.

Our role is to support governments through professional expertise, collaborative planning and responsible implementation while fully respecting national sovereignty and public accountability.

International Collaboration

Healthcare challenges increasingly transcend national borders.

Public health emergencies, emerging diseases, antimicrobial resistance, climate-related health risks and technological change require greater international cooperation.

JY Healthcare Group supports responsible international collaboration that encourages:

- Exchange of knowledge and best practices.
- Professional and academic cooperation.
- Research and innovation partnerships.
- Healthcare workforce development.
- Standards alignment where appropriate.
- Responsible adoption of internationally recognised good practices.

Such collaboration should always strengthen—not diminish—national capability and institutional independence.

Creating Shared Value

Our partnerships are guided by a simple principle:

Every stakeholder should benefit from healthcare transformation.

Patients benefit through improved healthcare services.

Healthcare professionals benefit through better clinical support and professional development.

Governments benefit through stronger institutions and more effective public policy.

Industry benefits through responsible innovation and sustainable collaboration.

Society benefits through healthier communities and stronger national resilience.

This shared value approach creates partnerships that remain sustainable over the long term.

A Long-Term Commitment

Healthcare transformation extends across decades rather than years.

For this reason, JY Healthcare Group seeks to establish enduring institutional relationships founded upon trust, professionalism and continuous collaboration.

We aspire to become a trusted strategic partner that contributes to the ongoing evolution of healthcare systems rather than participating only in individual projects.

Our commitment continues beyond implementation through operational support, institutional learning, innovation and continuous improvement.

Our Partnership Principles

Every strategic partnership is guided by the following principles:

- Mutual Respect
- Shared Responsibility
- Transparency
- Professional Integrity
- National Ownership
- Knowledge Sharing
- Sustainable Development
- Responsible Innovation
- Long-Term Commitment

These principles reflect our belief that sustainable healthcare transformation can only be achieved through partnerships built upon trust and shared purpose.

Building Better Futures Together

Healthcare transformation is ultimately a collective endeavour.

Its success depends not on the achievements of any single institution, but on the willingness of governments, healthcare professionals, researchers, educators, industry and communities to work together towards a healthier future.

JY Healthcare Group remains committed to contributing to this shared journey by fostering strategic partnerships that strengthen healthcare systems, empower institutions and improve lives through sustainable collaboration.

“The most enduring partnerships are not defined by contracts, but by shared purpose, mutual trust and a long-term commitment to creating public value.”

— JY Healthcare Group

SUSTAINABILITY, ESG & INSTITUTIONAL RESPONSIBILITY
Creating Long-Term Public Value Through Responsible Leadership

Healthcare as a National Investment

Healthcare should never be regarded solely as an operational expenditure or a technology initiative.

It represents one of the most important long-term investments a nation can make in its people, institutions and future prosperity.

Strong healthcare systems improve quality of life, strengthen economic resilience, enhance workforce productivity, promote scientific advancement and reinforce national stability.

JY Healthcare Group therefore views every healthcare transformation initiative through the broader perspective of sustainable national development.

Our objective is not simply to support successful project implementation, but to contribute towards stronger institutions, healthier communities and lasting public value.

Our Commitment to Sustainable Development

Sustainability extends beyond environmental stewardship.

Within healthcare, sustainability encompasses the long-term resilience of institutions, the responsible management of resources, equitable access to healthcare, continuous innovation and the ability of healthcare systems to serve future generations.

JY Healthcare Group is committed to supporting healthcare ecosystems that are:

- Institutionally resilient
- Financially sustainable
- Operationally efficient
- Socially inclusive
- Environmentally responsible
- Digitally secure
- Clinically effective
- Adaptable to future challenges

We believe that sustainable healthcare systems create sustainable societies.

Environmental Responsibility

Healthcare organisations have an important role in supporting environmentally responsible development. Where appropriate, JY Healthcare Group encourages practices that contribute to:

- Responsible resource utilisation
- Energy-efficient healthcare infrastructure
- Sustainable healthcare facility planning
- Digitalisation that reduces unnecessary paper dependency
- Responsible management of healthcare waste
- Climate resilience within healthcare operations
- Sustainable procurement principles
- Environmentally conscious supply chain practices

Environmental responsibility should be integrated into long-term healthcare planning while remaining aligned with national policies and local priorities.

Social Responsibility

Healthcare exists to improve lives.

Every transformation initiative should therefore enhance social wellbeing and contribute to equitable access to quality healthcare services.

JY Healthcare Group supports initiatives that strengthen:

- Patient-centred healthcare
- Community health outcomes
- Public health resilience
- Workforce wellbeing
- Healthcare accessibility
- Professional development
- Inclusive healthcare innovation
- Health equity

We believe that healthcare transformation should benefit society as a whole, particularly vulnerable and underserved communities.

Governance Responsibility

Good governance is fundamental to sustainable healthcare. Our institutional approach encourages governance practices that promote:

- Accountability
- Transparency
- Ethical leadership
- Regulatory compliance
- Responsible decision-making
- Risk management
- Institutional resilience
- Public confidence

Governance creates the stability upon which sustainable healthcare systems are built.

Responsible Innovation

Innovation should always be guided by purpose.

While emerging technologies continue to transform healthcare, innovation must remain aligned with ethical principles, clinical safety and public interest.

JY Healthcare Group supports innovation that is:

- Evidence-based
- Patient-centred
- Ethically governed
- Secure by design
- Clinically validated where applicable
- Operationally sustainable
- Socially responsible

Technology should create measurable improvements without compromising trust or institutional integrity.

Strengthening National Capability

One of the most sustainable investments any healthcare programme can make is the development of local capability.

Accordingly, JY Healthcare Group promotes initiatives that support:

- Professional education
- Leadership development
- Clinical excellence
- Technical knowledge transfer
- Local workforce capability
- Institutional strengthening
- Research collaboration
- Innovation ecosystems

Our goal is to leave behind stronger institutions—not long-term dependency.

Creating Sustainable Public Value

Every healthcare initiative should generate value that extends beyond contractual deliverables.

We seek to contribute to outcomes such as:

- Improved public health
- Better patient experiences
- More resilient healthcare institutions
- Stronger healthcare governance
- Greater workforce capability
- Enhanced digital maturity
- Increased operational efficiency
- Long-term national resilience

These outcomes represent sustainable public value that benefits current and future generations.

Supporting the United Nations Sustainable Development Goals

JY Healthcare Group recognises the importance of internationally recognised sustainable development principles.

Where appropriate and consistent with national priorities, our institutional philosophy supports contributions towards:

- Good Health and Well-being
- Quality Education
- Industry, Innovation and Infrastructure
- Reduced Inequalities
- Sustainable Cities and Communities
- Responsible Consumption and Production
- Climate Action
- Partnerships for the Goals

We believe that healthcare transformation contributes not only to improved clinical outcomes but also to broader social and economic development.

Institutional Responsibility

Institutional responsibility extends beyond legal compliance.

It reflects a long-term commitment to acting with integrity, professionalism and accountability while serving the broader interests of society.

JY Healthcare Group therefore strives to:

- Respect national laws and regulatory frameworks
- Promote responsible governance
- Support ethical healthcare practices
- Encourage transparent collaboration
- Protect public trust
- Strengthen institutional capability
- Contribute to sustainable national development

Our success is measured not solely by projects completed, but by the positive and lasting impact created through responsible partnership.

Looking Beyond Today

Healthcare decisions made today will influence generations to come.

The infrastructure we build.

The institutions we strengthen.

The professionals we develop.

The knowledge we transfer.

The trust we cultivate.

Together, these become part of a nation's long-term healthcare legacy.

JY Healthcare Group remains committed to contributing to that legacy through responsible leadership, sustainable collaboration and an unwavering commitment to public value.

Our Enduring Commitment

We believe that sustainable healthcare transformation is achieved when governments, institutions, healthcare professionals, industry and communities work together with a shared commitment to improving lives.

This commitment guides every partnership we establish, every programme we support and every contribution we aspire to make.

Healthcare is ultimately about people.

Strong institutions exist to serve people.

Sustainable development exists to improve the quality of life for present and future generations. That is the responsibility we embrace.

“The true measure of institutional success is not the scale of its projects, but the lasting public value it creates for people, institutions and future generations.”

— JY Healthcare Group

WHY GOVERNMENTS & INSTITUTIONS PARTNER WITH JY HEALTHCARE GROUP

Creating Trusted Partnerships for Long-Term National Healthcare Transformation

A Different Kind of Healthcare Partner

National healthcare transformation is not defined by the procurement of technology alone.

It is a long-term commitment to strengthening institutions, improving healthcare delivery, enhancing public trust and creating sustainable national capability.

Governments therefore require more than products or services.

They require trusted partners capable of understanding public policy, institutional governance, healthcare operations, digital transformation, clinical priorities and long-term national objectives.

JY Healthcare Group positions itself as such a strategic partner.

We seek to work alongside governments and institutions by contributing multidisciplinary expertise, integrated capabilities and responsible implementation that supports national priorities while respecting institutional leadership and public accountability.

Our Distinctive Value Proposition

Our institutional approach is founded upon several defining characteristics that distinguish JY Healthcare Group from conventional healthcare providers or technology vendors.

We Begin with National Priorities

Every country possesses unique healthcare challenges, policy objectives and institutional structures.

Accordingly, we begin every engagement by understanding the national vision, healthcare priorities and strategic direction established by government.

Solutions are developed to support these priorities rather than imposing predefined models.

Transformation should always be driven by national objectives—not by technology.

We Think Beyond Individual Projects

Individual projects create outputs.

Institutions create long-term outcomes.

JY Healthcare Group adopts a programme-wide perspective that considers governance, interoperability, workforce capability, infrastructure, operations, cybersecurity and sustainability as interconnected components of a single national transformation journey.

This systems-thinking approach helps reduce fragmentation and supports long-term institutional resilience.

We Integrate Capabilities Across the Healthcare Ecosystem

Healthcare transformation requires coordination across multiple disciplines.

Our integrated ecosystem approach brings together expertise in:

- Digital Health
- Clinical Systems
- Medical Technology
- Diagnostic & Laboratory Capability
- Healthcare Products & Pharmaceuticals
- Healthcare Infrastructure
- Public Health
- Data Governance
- Cybersecurity
- Workforce Development
- Institutional Governance

By connecting these capabilities, we help governments develop coherent healthcare ecosystems rather than isolated solutions.

We Strengthen National Capability

Sustainable transformation depends upon the capability of local institutions and professionals.

Accordingly, every engagement seeks to promote:

- Knowledge transfer
- Leadership development
- Clinical education
- Technical capacity building
- Institutional learning
- Local workforce development
- Organisational resilience

Our objective is to contribute to stronger national capability that continues to evolve long after programme implementation.

We Respect Institutional Leadership

Governments remain responsible for national healthcare policy, regulation and strategic direction.

JY Healthcare Group fully respects this responsibility.

Our role is to support institutional leadership through professional expertise, collaborative planning and responsible implementation while ensuring that national ownership remains central to every programme.

We Promote Responsible Innovation

Innovation should improve healthcare without compromising trust.

Our approach encourages responsible adoption of emerging technologies through appropriate governance, ethical oversight, clinical validation and cybersecurity. Innovation should remain practical, measurable and aligned with public interest.

We Focus on Long-Term Public Value

Successful healthcare transformation should generate benefits that extend beyond contractual deliverables.

We seek to contribute towards:

- Better patient outcomes
- Stronger healthcare institutions
- Improved operational efficiency
- Higher workforce capability
- Greater public confidence
- Sustainable healthcare resilience
- Long-term national development

These outcomes represent enduring public value.

Our Institutional Approach

JY Healthcare Group does not seek to replace existing institutions.

Nor do we seek to centralise decision-making.

Instead, we work collaboratively with governments, healthcare organisations, professional bodies, academic institutions and strategic partners to strengthen existing capabilities and support coordinated national healthcare development.

This collaborative model encourages institutional ownership while enabling access to international knowledge, multidisciplinary expertise and responsible innovation.

Managing Complexity with Confidence

Large-scale healthcare transformation programmes involve multiple stakeholders, complex regulatory environments, evolving technologies and significant operational considerations.

Our institutional methodology is designed to help governments navigate this complexity through:

- Structured governance
- Strategic planning
- Programme coordination
- Risk management
- Change management
- Performance monitoring
- Continuous improvement

These disciplines contribute to greater implementation confidence while supporting sustainable programme

Balancing Global Perspectives with National Context

Healthcare systems are shaped by national priorities, cultural values and regulatory frameworks.

While international experience provides valuable insights, every solution should be adapted to the local context.

JY Healthcare Group therefore advocates a balanced approach that combines internationally recognised good practices with practical implementation tailored to each nation's specific healthcare environment.

This balance supports innovation while respecting national identity and institutional sovereignty. outcomes.

A Trusted Long-Term Partner

We believe that trust is earned through consistent professionalism, integrity and a long-term commitment to serving the public interest.

Accordingly, JY Healthcare Group aspires to build enduring institutional relationships founded upon:

- Mutual Respect
- Shared Purpose
- Responsible Governance
- Transparency
- Knowledge Exchange
- Continuous Collaboration
- Sustainable Development

Partnerships established on these principles create stronger institutions and more resilient healthcare systems.

Looking Beyond Delivery

For JY Healthcare Group, successful programme delivery represents only one stage of the transformation journey.

Our broader aspiration is to contribute towards healthcare systems that continue to improve through stronger governance, empowered professionals, resilient institutions and continuous innovation.

The legacy of transformation should therefore be measured not only by systems implemented, but by the lasting capability developed within the nation itself.

Why Governments & Institutions Choose Partnership

Governments and institutions increasingly seek partners that can:

- Understand national priorities before recommending solutions.
- Integrate diverse healthcare capabilities into one coherent ecosystem.
- Respect institutional leadership and national sovereignty.
- Promote responsible innovation and trusted governance.
- Strengthen local capability through knowledge transfer.
- Deliver sustainable public value beyond project implementation.
- Support long-term resilience rather than short-term outcomes.

These principles define the partnership philosophy of JY Healthcare Group.

“Governments do not seek vendors for nation-building. They seek trusted partners who understand institutions, respect national priorities and contribute to lasting public value. This is the partnership philosophy of JY Healthcare Group.”

— JY Healthcare Group

MALAYSIA AS A STRATEGIC GATEWAY FOR REGIONAL & GLOBAL HEALTHCARE COLLABORATION
Connecting Malaysia with the Future of International Healthcare Cooperation

Malaysia’s Strategic Position in the Emerging Healthcare Landscape

Malaysia has long been recognised as one of Southeast Asia’s most dynamic economies, supported by a mature healthcare system, a stable institutional environment, multicultural diversity and a strategic geographical position connecting Asia with the wider international community. As healthcare increasingly becomes a global priority, Malaysia is well positioned to strengthen its role as a regional platform for healthcare innovation, professional collaboration, digital transformation, medical education and sustainable healthcare development. JY Healthcare Group believes that Malaysia possesses significant potential to serve not only as a national healthcare leader but also as a trusted gateway for regional and international healthcare cooperation.

Supporting Malaysia’s National Healthcare Aspirations

- JY Healthcare Group fully supports the long-term aspirations of Malaysia to strengthen:
- National healthcare resilience
 - Digital healthcare capability
 - Clinical excellence
 - Public health preparedness
 - Healthcare innovation
 - Institutional governance
 - Human capital development
 - International competitiveness

We recognise that these ambitions are aligned with Malaysia’s broader vision of sustainable development, economic transformation and improved public wellbeing. Our role is to contribute constructively by supporting initiatives that reinforce these national priorities through responsible collaboration and institutional partnership.

A Platform for Regional Collaboration

The healthcare challenges faced by nations today increasingly transcend national borders. Emerging infectious diseases, ageing populations, healthcare workforce mobility, digital transformation, climate-related health risks and the rapid evolution of medical technologies require greater regional cooperation. Malaysia is well positioned to facilitate constructive engagement among governments, healthcare institutions, universities, research organisations, industry and international development partners across Southeast Asia and beyond. JY Healthcare Group seeks to contribute to this collaborative environment by supporting initiatives that encourage:

- Regional knowledge exchange
- Professional cooperation
- Academic partnerships
- Clinical collaboration
- Digital health interoperability dialogues
- Public health cooperation
- Research and innovation networks
- Capacity development programmes

Facilitating International Partnerships

International collaboration should be founded upon mutual respect, shared responsibility and common objectives. JY Healthcare Group seeks to facilitate partnerships that bring together expertise from diverse disciplines while respecting national sovereignty, institutional leadership and local priorities. Potential areas of collaboration may include:

- Digital Healthcare Transformation
- Healthcare Infrastructure Development
- Medical Technology Integration
- Laboratory Capability Development
- Public Health Systems
- Healthcare Workforce Development
- Research Collaboration
- Artificial Intelligence in Healthcare
- Health Information Exchange
- Institutional Governance

Our objective is to encourage partnerships that create long-term value for participating institutions while strengthening regional healthcare capability.

Supporting Knowledge Exchange

Knowledge remains one of the most valuable resources in healthcare transformation.

JY Healthcare Group therefore supports platforms that promote:

- Executive dialogue
- Professional learning
- Clinical education
- Academic collaboration
- Scientific exchange
- Healthcare leadership development
- Policy dialogue
- Cross-sector cooperation

Such initiatives contribute to stronger institutions and more resilient healthcare systems throughout the region.

Bridging Public, Private and International Sectors

Healthcare transformation increasingly requires coordinated engagement between governments, academia, healthcare providers, industry and international organisations.

JY Healthcare Group supports collaborative models that encourage constructive engagement across these sectors while maintaining transparency, accountability and respect for institutional responsibilities.

By serving as a connector among diverse stakeholders, we seek to promote integrated solutions that strengthen healthcare capability and improve public outcomes.

Malaysia as a Trusted Partner

Malaysia’s reputation for openness, diversity and regional connectivity provides an important foundation for international healthcare cooperation.

JY Healthcare Group believes that partnerships developed in Malaysia can contribute to wider regional initiatives by promoting:

- Professional excellence
- Responsible innovation
- Healthcare interoperability
- Sustainable development
- Institutional resilience
- Public health collaboration
- Capacity building
- Long-term regional cooperation

These values reinforce Malaysia’s role as a constructive contributor to regional and global healthcare development.

Building Bridges for the Future

Healthcare transformation is strengthened when institutions share knowledge, learn from one another and work together in addressing common challenges.

JY Healthcare Group is committed to supporting Malaysia as a platform for constructive dialogue and collaborative action that benefits governments, healthcare professionals, researchers, educators, industry and society.

Our aspiration is to help build enduring bridges between local expertise and international experience, creating opportunities for innovation, partnership and sustainable development.

A Shared Vision for Regional Prosperity

Healthcare is not only a national priority.

It is a shared regional responsibility.

By fostering trusted partnerships, encouraging knowledge exchange and supporting responsible innovation, Malaysia has the opportunity to contribute meaningfully to the advancement of healthcare throughout the region.

JY Healthcare Group remains committed to supporting this shared vision through collaborative engagement that strengthens institutions, empowers professionals and improves the health and wellbeing of communities across Southeast Asia and beyond.

Nations grow stronger when they share knowledge. Regions prosper when institutions collaborate. The future of healthcare will be shaped not by individual achievements, but by trusted partnerships that transcend borders while respecting national identity.”

— JY Healthcare Group

OUR LEGACY & COMMITMENT TO FUTURE GENERATIONS

Building Institutions That Endure. Creating Value That Lasts.

A Responsibility Beyond Our Generation

Every generation inherits institutions built by those who came before.

Hospitals.

Universities.

Public health systems.

Scientific knowledge.

Healthcare professionals.

National healthcare policies.

These are not created overnight.

They are the result of decades of vision, leadership, collaboration and public trust.

We believe every generation carries a responsibility not only to preserve these institutions, but to strengthen them for those who will follow.

For JY Healthcare Group, healthcare transformation is therefore not merely about responding to today’s challenges. It is about preparing nations for tomorrow.

Our Legacy Is Measured by Institutions, Not Projects

Projects have completion dates.

Institutions continue to serve society for generations.

While technologies evolve and healthcare practices advance, trusted institutions remain the foundation of resilient nations.

Accordingly, JY Healthcare Group measures success not by the number of contracts undertaken, but by the enduring institutional capability created through every partnership.

Our aspiration is to contribute to stronger healthcare institutions that continue to create value long after individual programmes have concluded.

Investing in Future Capability

The healthcare systems of tomorrow will depend upon decisions made today.

Investment in healthcare should therefore extend beyond infrastructure and technology.

It should include investment in:

- Leadership.
- Knowledge.
- Clinical excellence.
- Research.
- Education.
- Digital capability.
- Institutional governance.
- Scientific innovation.
- Workforce development.
- Public trust.

By strengthening these foundations, nations build healthcare systems capable of adapting to future challenges while remaining resilient, inclusive and sustainable.

Leaving Knowledge Behind

One of the most valuable contributions an institution can make is knowledge.

Knowledge strengthens professionals.

Knowledge strengthens organisations.

Knowledge strengthens nations.

JY Healthcare Group is committed to supporting continuous learning through:

- Professional education.
- Executive leadership development.
- Academic collaboration.
- Clinical knowledge exchange.
- Research partnerships.
- Technical capacity building.
- Institutional mentoring.
- International cooperation.

Knowledge shared responsibly becomes a lasting national asset.

Building Healthcare Systems That Continue to Evolve

Healthcare transformation is never complete.

Medical science advances.

Technologies change.

Public health priorities evolve.

New diseases emerge.

Patient expectations continue to develop.

Accordingly, healthcare systems must remain adaptive, resilient and capable of continuous improvement.

JY Healthcare Group believes that sustainable institutions are those that continue learning, innovating and strengthening themselves over time.

Serving the Public Interest

Healthcare exists to improve human life.

Every institution participating in healthcare transformation therefore carries a responsibility that extends beyond commercial success.

Public confidence.

Clinical safety.

Responsible governance.

Ethical leadership.

Institutional accountability.

These principles must remain central to every decision.

JY Healthcare Group embraces this responsibility with humility and professionalism, recognising that healthcare ultimately serves people, families and communities.

A Commitment to Partnership

Throughout this Institutional Profile, one principle has remained constant:

Meaningful healthcare transformation cannot be achieved by one organisation acting alone.

Governments.

Healthcare professionals.

Researchers.

Universities.

Industry.

Technology organisations.

International institutions.

Communities.

Each has an essential role to play.

JY Healthcare Group remains committed to working collaboratively with all stakeholders who share the common objective of strengthening healthcare systems and improving lives.

Looking Towards the Future

The future of healthcare will be shaped by more than technology.

It will be shaped by leadership.

Governance.

Collaboration.

Innovation.

Knowledge.

Trust.

Institutions capable of bringing these elements together will define the healthcare systems of the next generation.

JY Healthcare Group aspires to contribute to this future by supporting governments and institutions in building healthcare ecosystems that are trusted, resilient, sustainable and centred on the wellbeing of people.

Our Enduring Commitment

Our commitment is founded upon a simple belief:

Healthcare transformation is not an end in itself.

Its true purpose is to improve lives, strengthen institutions and create opportunities for future generations.

Every partnership we establish.

Every programme we support.

Every institution we help strengthen.

Every professional we empower.

Every community we serve.

Contributes to a larger purpose:

Building healthcare systems that future generations can trust, rely upon and continue to strengthen.

This is the legacy we aspire to leave.

Our Institutional Declaration

JY Healthcare Group believes that the future of healthcare will be defined not by the scale of technology, but by the strength of institutions, the integrity of governance, the resilience of healthcare systems and the trust placed in them by the people they serve.

We therefore dedicate ourselves to advancing responsible healthcare transformation through collaboration, knowledge, innovation and long-term institutional partnership.

Our purpose is not merely to participate in healthcare development.

Our purpose is to contribute meaningfully to the creation of healthier societies, stronger institutions and a more sustainable future for generations to come.

Closing Statement

Healthcare is one of humanity's greatest shared responsibilities.

Every improvement in healthcare represents an investment in dignity, wellbeing and hope.

Every stronger institution strengthens a nation.

Every trusted partnership creates opportunities for future generations.

JY Healthcare Group remains honoured to contribute to this shared journey.

Together with governments, healthcare professionals, academic institutions, industry and international partners, we look forward to helping shape a future where healthcare systems are more resilient, more connected, more sustainable and more trusted by the people they exist to serve.

Institutional Motto

“Building Trusted Institutions.

Advancing Sustainable Healthcare.

Improving Lives for Generations.”

JY Healthcare Group